





How we perform in the Swiss Consumer Healthcare market



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Consumer Healthcare (CHC) market in retail

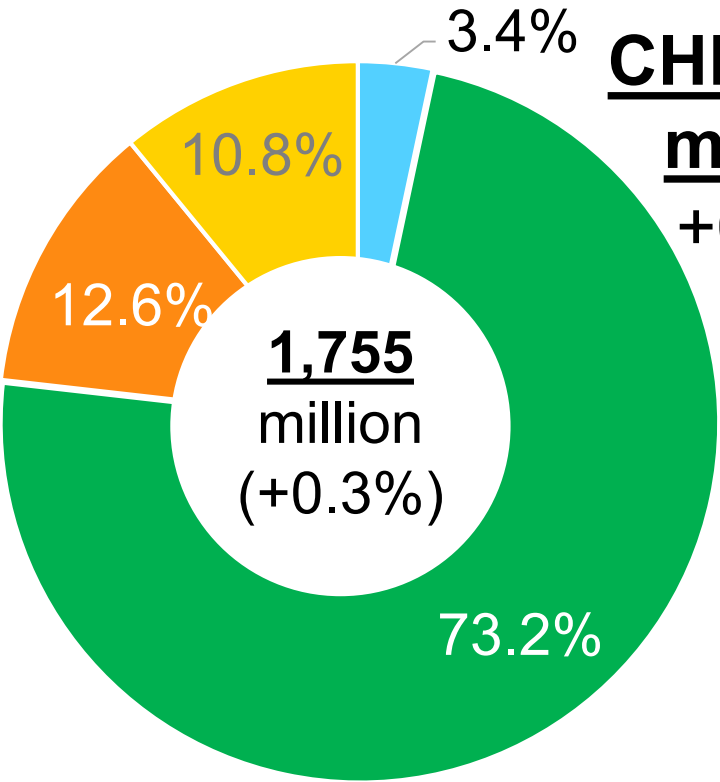






Supermarkets

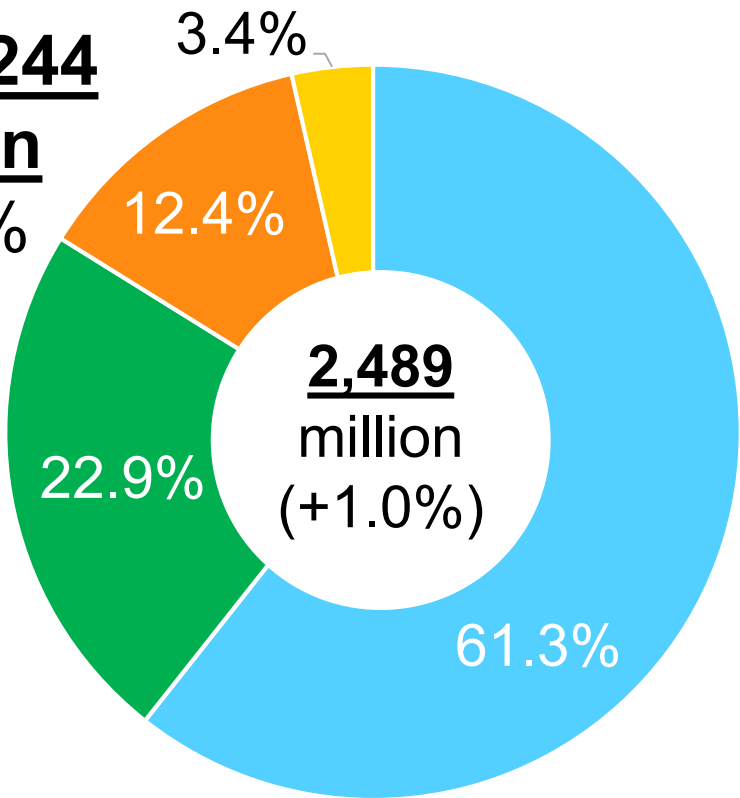



Specialist Trade

- Over The Counter +6.2%
- Personal Care -0.2%
- Patient Care +2.1%
- Nutrition -0.4%



CHF 4,244 million
+0.8%



- Over The Counter +2.3%
- Personal Care -1.1%
- Patient Care -0.6%
- Nutrition -3.4%

The Consumer Healthcare market in the specialist trade is stable

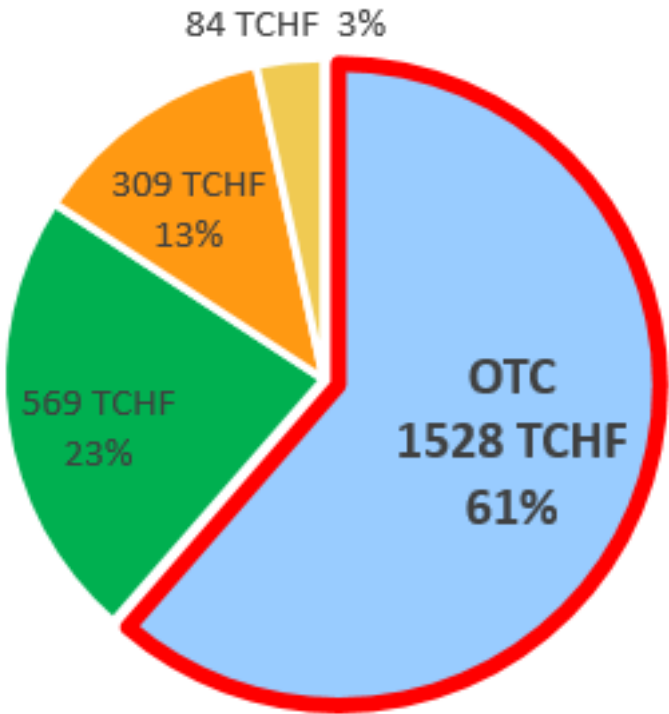
Consumer Healthcare market segments:
+/- (in %) in streetprices (SP) value compared to previous year

Value Growth	2014	2015	2016	2017	2018
TOTAL	-0.3	-0.4	-1.1	-1.5	+1.0
OTC	-0.2	+1.5	+1.0	-0.5	+2.3
PEC	-2.5	-4.6	-6.1	-4.0	-1.1
PAC	+2.6	+0.2	+0.2	-0.7	-0.6
NUT	+5.7	-0.7	-3.3	-4.8	-3.4

Source: IQVIA PharmaTrend Copyright; MAT 12/2018; change in %

The **OTC** segment represents 61% of the CHC market
Only 2 of top 10 OTC segments are growing

Top 10 OTC Segments - Sales	Market Size (TCHF)	Change vs PY
01B COLD REMEDIES	130'883	-1.0%
02E MUSCULAR PAIN RELIEF	125'309	-0.5%
04F MINERAL SUPPLEMENTS	121'482	-2.2%
02A GENERAL PAIN RELIEF	89'504	-0.5%
✓ 07A EYE CARE	64'821	6.2%
01A COUGH PRODUCTS	64'596	-4.9%
✓ 18A COMPLEMENTARY MEDICINE & MISCELLANEOUS	59'415	1.8%
01C SORE THROAT REMEDIES	49'771	-1.9%
04A MULTIVITAMINS WITH MINERALS	48'933	-1.0%
06P SKIN PROTECTORS AND EMOLLIENTS	47'556	-0.5%
Total Top 10	802'271	-0.6%

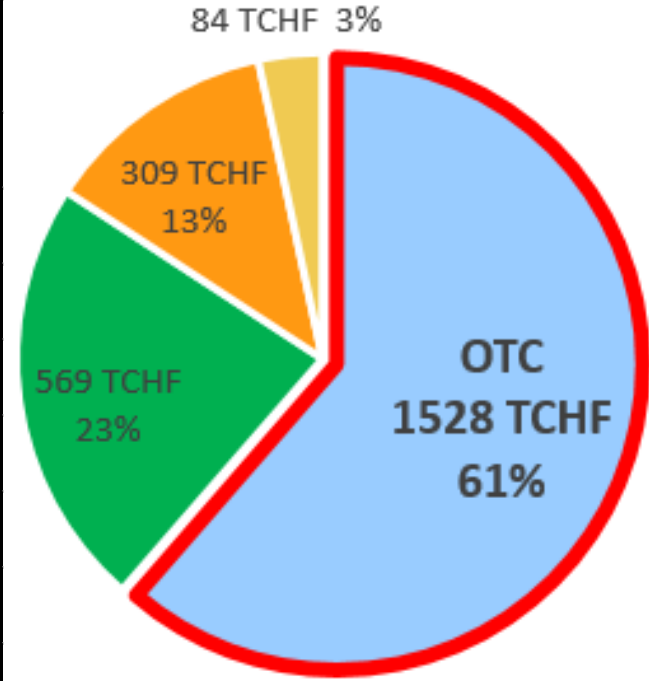


Source: IQVIA PharmaTrend Copyright, Database MAT03/19, Streetprices

- Top 10 sub-segments represent 53% of the OTC market
- Only eye care products (07A) and complementary medicine (18A) demonstrate solid growth

In most of the top 10 OTC segments Verfora is performing better than the market!

Nr	Growth Segment	Leading Brand		Verfora - Top Brand		
		Name	Growth	Name	Ranking	Growth
01B	-1.0%	Neo Citran	↓	Triofan	2	1.3%
02E	-0.5%	Voltaren	↓	Perskindol	3	-1.5%
04F	-2.2%	Calcimagon	↓	Magnesium Vital	5	-3.2%
02A	-0.5%	Algifor	↑	Algifor	1	8.4%
07A	6.2%	Similasan	↑	Collypan	15	10.5%
01A	-4.9%	Solmucalm / Solmucol	↓	Pulmofor	12	-0.9%
18A	1.8%	Ceres	↑	Spagyros	5	8.2%
01C	-1.9%	Mebucaine	↓	Spagyrom	10	18.6%
04A	-1.0%	Supradyn	→	Multi Sanasol	13	-1.6%
06P	-0.5%	Excipial	↓	Panpharma	14	-0.5%

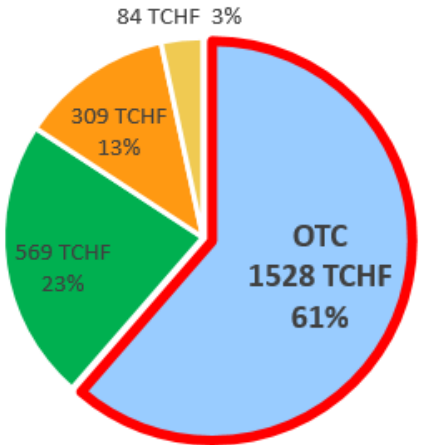


Source: IQVIA PharmaTrend
Copyright, Database MAT03/19,
Streetprices

- In 5 of Top 10 segments Verfora has already reached a top ranking
- Additional potential to be leveraged through investments in advertising, launching line extensions and purchasing products & brands

Three OTC segments demonstrate strong growth

Top 3 OTC Segments - Growth	Market Size (TCHF)	Change vs PY
01E RESPIRATORY AND GENERAL ANTI-ALLERGICS	20'078	37.5%
03F PROBIOTICS FOR DIGESTIVE HEALTH	17'139	17.0%
04G OMEGA-3 FATTY ACIDS	9'713	7.1%



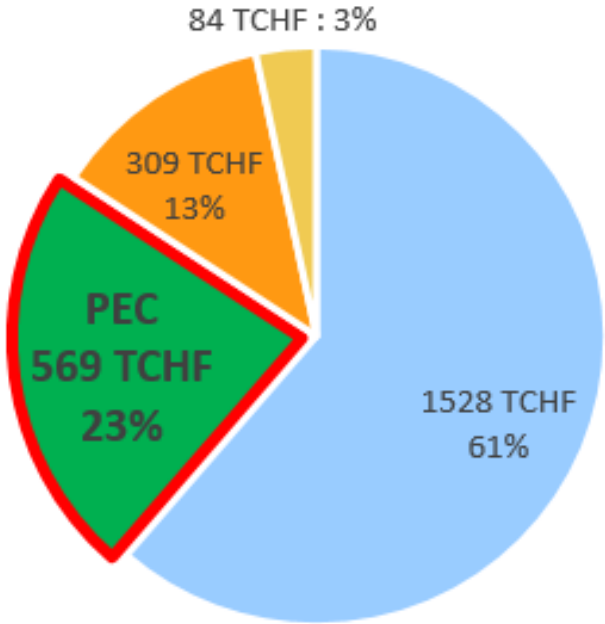
Nr	Growth Segment	Leading Brand	Change vs PY	Verfora Top Brand	Ranking	Change vs PY
01E	37.5%	Telfastin Allergo	↑	Triofan Heuschnupfen	3	49.8%
03F	17.0%	Lactibiane	↑	Vitafor Probi	6	-9.6%
04G	7.1%	Burgerstein	↑	Equazen IQ	5	-7.6%

Source: IQVIA PharmaTrend Copyright, Database MAT03/19, Streetprices

- In the fastest growing segment (01E) we are growing even faster than the market
- To leverage the potential of Probiotics (03F) and Omega 3 (04G) we will seek appropriate acquisition or licencing targets

The Personal Care (PEC) segment represents 23% of the CHC market

Top 10 PEC Segments	Market Size (TCHF)	Change vs PY
82B SPECIAL FACIAL CARE PRODUCTS FOR WOMEN (DERMOCOSMETIC)	78'893	3.2%
82K MAKE-UP	46'711	-4.0%
83F SUN PRODUCTS	46'067	7.9%
82A FACIAL CARE PRODUCTS FOR WOMEN	42'190	2.6%
80B FRAGRANCES FOR WOMEN	27'491	-3.2%
82F BODY BEAUTY CARE PR WOMEN	25'544	-1.5%
86H SPECIFIC PRODUCTS FOR HAIR CARE	24'870	0.1%
82D EYE CARE PRODUCTS FOR WOMEN	18'587	2.4%
85C DEODORANTS AND ANTIPERSPIRANTS	17'995	-0.7%
86B SHAMPOOS	15'403	-3.8%
Total Top 10	343'753	1.0%

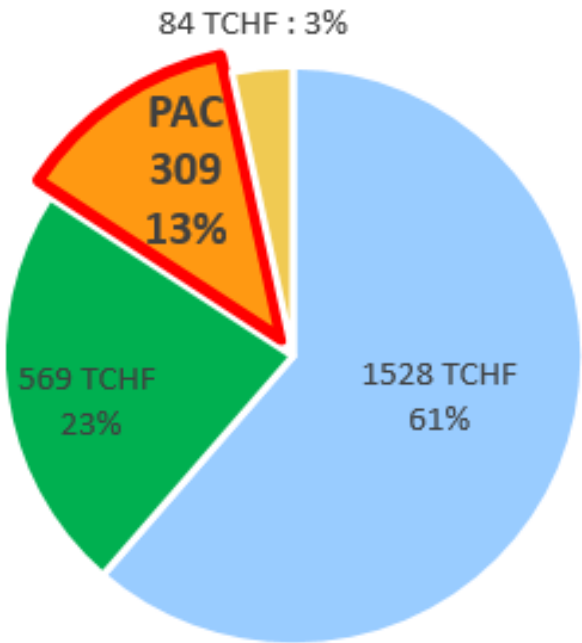


Source: IQVIA PharmaTrend Copyright, Database MAT03/19, Streetprices

- PEC segment includes mainly cosmetics
- We have started to build a presence in dermo-cosmetics (82B) with licences for A-Derma and Lireac and have just launched our own brand Dermafora® early 2019
- Smaller segments on PEC are Oral Care, Hair Growth & Repellents, where we are present with Oral B, Rombellin, Revalid and Anti-Brumm®

The Patient Care (PAC) segment represents 13% of the CHC market

Top 10 PAC Segments	Market Size (TCHF)	Change vs PY
56 TESTS AND MEASURING INSTRUMENTS	71'943	-2.1%
52 INCONTINENCE CARE PRODUCTS	41'918	3.1%
58 ORTHOPAEDIC/ANTIRHEUMATIC AIDS	36'615	-1.5%
49 PLASTERS	21'888	0.0%
79 OTHER PATIENT CARE PRODUCTS	19'010	-5.7%
41 SURGICAL ABSORBENTS	15'512	0.6%
57 MEDICAL/SURGICAL AIDS	13'712	0.5%
47 ADVANCED WOUND HEALING DRESSINGS	13'457	-15.8%
53 PRODUCTS FOR BLADDER PROBLEMS	10'695	5.9%
43 BANDAGES	9'617	0.5%
Total Top 10	254'367	-1.5%

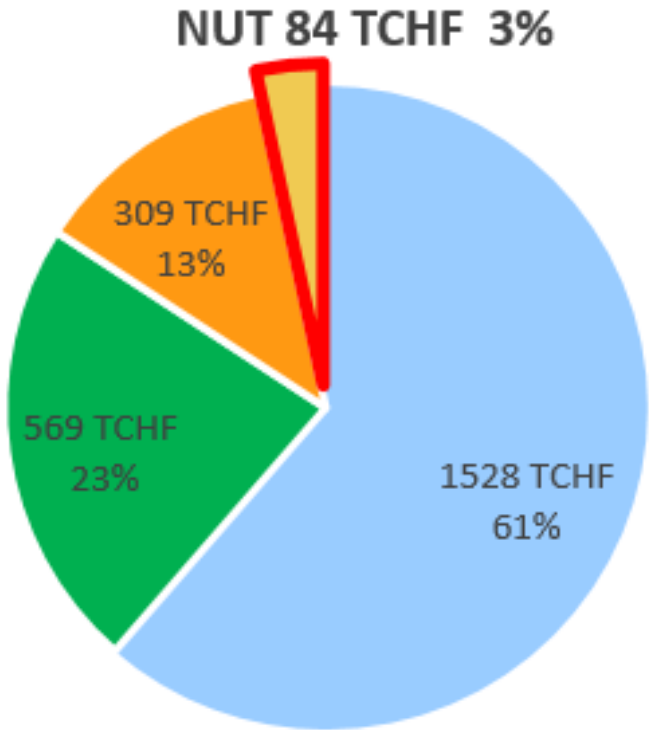


Source: IQVIA PharmaTrend Copyright, Database MAT03/19, Streetprices

- Diabetes Diagnostic Sticks (56), Incontinence (52) and Wound Care products (49, 47) are the main segments
- In the PAC segment we look for products opportunistically only

The Nutrition (NUT) segment represents 3% of the CHC Market

Top 10 NUT Segments	Market Size (TCHF)	Change vs PY
35G MILK PRODUCTS FOR CHILDREN	23'514	1.6%
36C DRINKS FOR ADULTS	13'899	-2.9%
36Z OTHER FOOD FOR ADULTS	7'922	-6.4%
30A COMPLETE FEEDS	5'588	5.6%
37A CONFECTIONERY	5'524	-1.4%
34A MEAL SUBSTITUTES	5'438	-12.5%
36D SPORTS AND RELATED ENERGY FOODS	4'299	0.1%
30B NUTRITIONAL SUPPLEMENTS	3'749	-12.5%
36B CEREAL PRODUCTS FOR ADULTS	2'775	-5.1%
35B CEREAL PRODUCTS FOR CHILDREN	2'210	-10.2%
Total Top 10	74'918	-2.7%



Source: IQVIA PharmaTrend Copyright, Database MAT03/19, Streetprices

- NUT is by far the smallest segment
- Infant Nutrition (35G) is the largest segment and still growing

How did Verfora become number 1 in the specialist trade?

Consumer Healthcare Market	Market share	+/- %	MAT 3/19 [million CHF]	
Verfora	6.3%	+5.6%	157	
GSK Consumer Health	5.4%	-4.4%	134	
Bayer Consumer Health	5.3%	-0.3%	133	
Ebi-Pharm	3.5%	+5.0%	88.1	
Cosmétique Active	2.3%	+1.1%	58.1	
Sanofi-Aventis	1.9%	+1.5%	47.7	
Zeller Max Söhne	1.8%	+4.8%	46.0	
Janssen-Cilag	1.7%	+1.8%	42.4	
Biomed	1.6%	+3.6%	40.0	
Pierre Fabre Suisse	1.5%	-1.5%		

Source: IQVIA PharmaTrend Copyright,
Database MAT03/19, Streetprices



- Expansion (e.g. P&G portfolio Vicks® and Metamucil®)
- Develop close relationship with the entire specialist trade
- Educate pharmacy staff
- Innovative direct-to-consumer (DTC) campaigns



Innovative DTC Bug campaign ...



... helped further grow our number 1 brand!



Source: IQVIA PharmaTrend Copyright, Database 03/19

Summary

- The Consumer Healthcare market in the specialist trade is worth CHF 2,5 billion
- The market is still quite fragmented and the top 3 companies reach only 5% - 7% market share each
- Over the past 2 years we have been able to grow our own portfolio, to enlarge our partner business and to develop a successful new advertising campaign
- Products & Brands is well positioned in this market and still has a lot of potential to further grow

Verfora, the mediator between consumers and specialist trade



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